

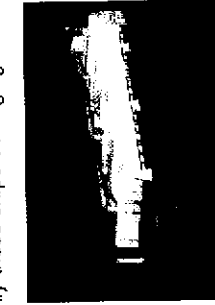
Military Sealift Command

The Navy's Military Sealift Command -- with a personnel strength of more than 8,500 -- uses a mixture of government-owned and commercial ships under contract to carry out USTRANSCOM's strategic sealift mission. Sealift ships principally move unit equipment from the U.S. to theaters of operation all over the world.



In addition to sealift ships, Military Sealift Command operates a fleet of prepositioned ships strategically placed around the world, loaded with equipment and supplies to sustain Army, Navy, Marine Corps, Air Force and Defense Logistics Agency operations. These ships remain at sea, ready to deploy on short-notice, and significantly reduce the response time for the delivery of urgently needed equipment and supplies to a theater of operation.

The Military Sealift Command fleet contains approximately 120 active ships at any given time. Of the active ships, 29 belong to the Naval Fleet Auxiliary Force Program, 29 to the Special Mission Program, 37 to the Prepositioning Program, and about 20 to the Sealift Program. In addition, the command has 20 ships in a reduced operating status. Only those ships belonging to the Sealift Program (and the



Prepositioned ships after being unloaded) fall under USTRANSCOM's command. The other ships have federal government or Navy-specific missions not related to USTRANSCOM.

Military Sealift Command also manages a 76-ship Ready Reserve Force maintained by the U.S. Maritime Administration, which provides additional sealift -- roll-on/roll-off, breakbulk, and other transport ships. The Ready Reserve Force ships are kept in reduced operating status and are activated in periods ranging from four to 20 days. With the shortfall of U.S. flag commercial ships which are useful for military transport, the Ready Reserve Force is an especially valuable source of surge sealift for wheeled and tracked vehicles and other large or bulky unit equipment.

Military Traffic Management Command



The Army's Military Traffic Management Command, with its headquarters at Alexandria, Va., and its Operations Center at Fort Eustis, Va., is the overland lift, worldwide traffic management, and common-user port management component for USTRANSCOM.

Military Traffic Management Command's more than 2,070 military and civilian personnel, including more than



400 non-U.S. citizens overseas, support the DOD and the mobilization community worldwide during peace and war with responsive planning, crisis response actions, traffic management, terminal operations, information management and deployability engineering.

Military Traffic Management Command is responsible for surface transportation, including movement of DOD members' household goods and privately-owned vehicles. The command arranges transportation for troops and materiel to ports of embarkation in the U.S. and overseas. It is the interface between DOD shippers and the commercial transportation carrier industry.

The command develops models and simulations for force projection, and administers DOD highways, railroads, ports, and intermodal programs for national defense. It also has a presence in 24 water ports worldwide through which an average of 3.1 million metric tons of cargo pass each year.

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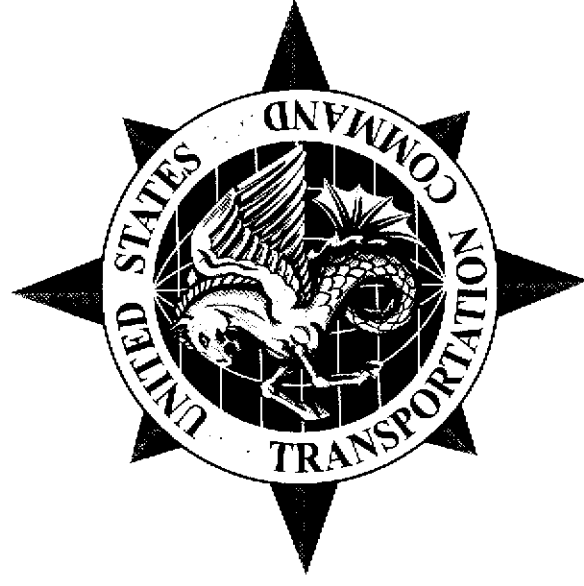
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United States Transportation Command



Meeting the Global Challenge

Worldwide, Nonstop,
Peace/War Continuum

United States Transportation Command

Mission

Provide air, land, and sea transportation for the Department of Defense, both in time of peace and time of war.

To accomplish this joint command mission,

USTRANSCOM relies upon its Transportation Component Commands: the Air Force's Air Mobility Command; the Navy's Military Sealift Command; and the Army's Military Traffic Management Command. The USTRANSCOM component commands provide mobility forces and assets in a force structure package designed to provide a seamless transition from peace to war.



About USTRANSCOM

A unified command, USTRANSCOM is headed by the commander in chief, a four-star general officer.

As DOD's single manager for transportation, USTRANSCOM operates the Mobility Control Center located in the headquarters facility. The MCC receives the transportation request and directs one or more of its Transportation Component Commands to plan and execute it.

The Defense Transportation System, with its people, trucks, trains, aircraft, ships, information systems and infrastructure, provides the U.S. with the most responsive strategic mobility capability the world has ever seen. No

matter what the mission, whether at home or abroad, this country's Defense Transportation System enables America to execute her national strategies and policies anywhere, anytime.

It is USTRANSCOM's responsibility to manage this strategic global mobility system, and it does so as a combatant command uniquely structured to execute a worldwide mission with a worldwide vision.

USTRANSCOM always in motion

Because of USTRANSCOM's responsiveness and global reach, the command is always in motion. At every moment of every day, around the globe, USTRANSCOM's superb force of soldiers, sailors, airmen, Marines, Coast Guardsmen, civilians, and commercial partners is accomplishing a wide array of joint mobility missions.

During an average week, USTRANSCOM operates air mobility missions transiting 52 countries, 22 military ocean ports in 13 countries, and has 20 chartered military ships underway. Thirty-six additional government-owned and chartered vessels, loaded with military cargo, are strategically prepositioned around the world, significantly increasing the responsiveness of urgently needed U.S. military equipment and supplies during time of crisis. The sun truly never sets on USTRANSCOM forces.

This level of day-to-day commitment is rapidly blurring the distinction between peacetime and wartime operational tempos. USTRANSCOM frequently finds itself operating at levels during day-to-day operations that closely parallel those of a contingency.

On any given day, the USTRANSCOM team can be found providing critical strategic transportation to a host of U.S. and international agencies. No matter what the mission assigned, DOD's first responders are the men and women who operate the air, land, and sea components of USTRANSCOM. These dedicated transportation professionals stand ready every day to execute their global mobility mission--and in so doing--bring life to our national military strategy and protect our country.

Transportation Component Commands

Air Mobility Command

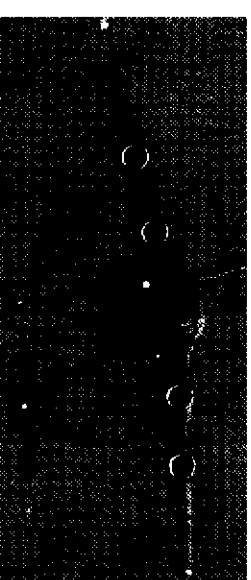
The Air Force's Air Mobility Command is composed of over 135,100 men and women - active duty, Air National Guard, Air Force Reserve and civilian - and provides strategic and tactical airlift and aerial refueling for the nation's armed forces.



Many special duty and operational support aircraft, as well as aeromedical evacuation missions, are also assigned to Air Mobility Command.

As the air component of USTRANSCOM, Air Mobility Command serves many customers. Airlift aircraft provide a critical capability to rapidly deploy the nation's armed forces anywhere in the world and help sustain them in conflict.

Aerial refueling aircraft are the lifeline of global reach, refueling Air Force, Navy, Marine Corps and allied aircraft.



They leverage all service capabilities on land, sea, and in the air. The refuelers also have an inherent cargo-carrying capability - maximizing the command's lift options.

Air Mobility Command's aircraft inventory includes the C-17 Globemaster III, C-5 Galaxy, C-141 Starlifter, C-130 Hercules, KC-10 Extender, KC-135 Stratotanker, C-21 Learjet Model 35, and C-9 Nightingale. In addition to these command-owned assets, Air Mobility Command also contracts with commercial air carriers through the Civil Reserve Air Fleet and other programs for the movement of DOD passengers and cargo.

Today more than ever, the United States needs rapid, flexible and responsive air mobility.

Air Mobility Command provides the fastest response element of America's global reach.